

# **CALL FOR TENDERS**

# FOR THE PROVISION OF EVENT MANAGEMENT SERVICES IN ROMANIA

# 2023/AO/32

Object of the procurement procedure	Provision of event management services in Romania
Project ►	EU/CoE Joint Programme ROMACT
Organisation and buying entity <b>&gt;</b>	Council of Europe Council of Europe Directorate General of Democracy and Human Dignity Department of Anti-Discrimination Roma and Travellers Team
Type of contract ►	Framework Contract
Duration ►	Until 31 August 2024 (tacitly renewable until 31 October 2025)
Expected starting date ►	30 May 2023
Tender Notice Issuance date ►	18 April 2023
Deadline for tendering ►	18 May 2023

# **TABLE OF CONTENTS**

This Tender File contains:

The TERMS OF REFERENCE describe what will be expected from the selected Providers.

The TENDER RULES explain the procedure through which the tenders will be submitted by the tenderers and assessed by the Council of Europe.

• **The ACT OF ENGAGEMENT (See Document attached)** is the document formalising the consent of the Parties to be bound by the LEGAL CONDITIONS, which are the legal provisions which will be applicable between the Council of Europe and the selected Providers. It also contains the TABLE OF FEES, which indicates the applicable fees, throughout the duration of the contract.

# HOW DOES A FRAMEWORK CONTRACT WORK?

#### STAGE 1:

**SELECTION** of qualified Providers through a call for tenders and signature of a framework contract with all the pre-selected Providers.

## STAGE 2:

**ORDER(S)** are addressed, on an as needed basis, throughout the duration of the contract, to the designated Provider(s).

**EXECUTION** as from the date of signature of each Order, unless the Order concerned provides otherwise.

# HOW TO SUBMIT A TENDER?

**STEP 1:** Read the **TENDER FILE** 

**STEP 2:** Complete the **ACT OF ENGAGEMENT** and collect the required **SUPPORTING DOCUMENTS**, as listed in section F of the terms of reference (below).

STEP 3: Send your TENDER, in accordance with the Tender Rules

# PART I –TERMS OF REFERENCE

# CALL FOR TENDERS FOR THE PROVISION OF EVENT MANAGEMENT SERVICES IN ROMANIA 2023/AO/32

# A. BACKGROUND

The European Commission (EC) / Council of Europe (CoE) Joint Programme "Building capacity for Roma inclusion at local level "(ROMACT)" (hereafter referred to as "the Programme") which aims to build the capacity of local authorities to develop and implement inclusive plans and projects for marginalized communities, including the Roma, and to promote their integration at local level.

The Programme pursues the following objectives: improving local democracy, accountability, inclusiveness and responsiveness towards Roma citizens and thereby improved delivery of services.

The Programme, through its ROMACT9 project, is set to end on 31 August 2024.

The Programme's activities takes place in a number of municipalities in Bulgaria and Romania.

In each country, a National Support Team ("NST") is active, consisting of National Project Officer(s), National Facilitators' Coordinators, and a number of Facilitators and Experts.

The Council of Europe is looking for three (3) and at the most six (6) Provider(s) (provided enough tenders meet the criteria indicated below) in order to support the implementation of the project with a particular expertise on in the organisation and management of events.

This Contract is currently estimated to cover up to 50 activities, to be held by 31 August 2024. This estimate is for information only and shall not constitute any sort of contractual commitment on the part of the Council of Europe. The Contract may potentially represent a higher or lower number of activities, depending on the evolving needs of the Organisation.

For information purposes only, the total budget of the project amounts to 1,670,000.00 Euros and the total amount of the object of present tender should in principle not exceed 300,000.00 Euros for the whole duration of the Framework Contract. This information does not constitute any sort of contractual commitment or obligation on the part of the Council of Europe.

The number of participants per meeting can vary from 20 to 60 with an estimated average of around 40 participants.

# **B. SCOPE OF THE FRAMEWORK CONTRACT**

The object of the Framework Contract concerns the provision of accommodation, meeting room packages, catering, reimbursement of travel costs, printing, visibility services, and sanitation and health protection material against COVID-19, and other services.

Throughout the duration of the Framework Contract, pre-selected Providers may be asked to provide the deliverables listed in the Act of Engagement (See Section A - Terms of reference) and in the five Appendices, in accordance with the provisions laid down below.

Selected Service Providers will send by email (<u>romact@coe.int</u>), for each activity and within 5 working days after the last day of the event, any document demonstrating that the activity has taken place, in particular photographs, attendance lists, and other evidence specifying the date and the location of the event.

#### 1. Meeting organisation

#### a. Accommodation: Board and lodging (Appendix 1)

- Hotels should be minimum 4 stars and offer adequate meeting facilities or suitable facilities situated within their vicinity. If adequate meeting facilities are not available in the hotel where participants are accommodated, they shall be available within walking distance of the hotel, or transportation shall be provided.
- The Council of Europe may request participants accommodation in single rooms or double rooms and should include breakfast. In the case of half-board accommodation, lunches should be provided as part

of the meeting package. In the case of bed and breakfast accommodation, lunches and dinners should be provided as part of the meeting package.

- The bidders shall clearly indicate deadlines for changes/final confirmation of bookings and liability in
  case of last-minute cancellations or "no-shows". Bidders shall indicate the cost of a single room and a
  double room per person per night per hotel (4 stars) in Bucharest. Bidders shall indicate a global
  rate/cost valid for 4 star hotels for all other cities and places in the country. In that case, the Council of
  Europe will be charged the actual costs that cannot be higher than the agreed global rate.
- The Council of Europe shall not be liable for any individual expenses or extra expenditure by participants.

#### b. Meeting room package (Appendix 2)

- Availability and seating capacity of meeting rooms: Meetings may take place simultaneously in different locations throughout the country. The number of participants per meeting will vary from 20 to 60 with an estimated average of around 40 participants. Bidders shall indicate the cost of a meeting room per day and half day and include the provision of water, paper and pens.
- **Setting up the room, including**: setting up tables and chairs according to Council of Europe requirements (Conference Style, Auditorium Style, Banquet Style, Hollow Square Style, Classroom, U-Shape Style, Podium, Stage construction and Head Table).
- Logistical/Conference technology/support services: A registration desk with the necessary personnel shall be provided to welcome, register and direct participants. Provide attendance list and ensuring its signature by participants and contributors on each half-day of the event. Prepare and install basic organisational material such as signs/name tags. Computer(s) with internet connection, printer(s), projectors / beaners, projection screens, laptop(s), flipcharts and other relevant technical / IT equipment, technical equipment related to hybrid meetings / events online connections as well as live broadcast shall be provided.

Upon request, the bidders shall be able to connect all necessary equipment, install microphones no later than two hours before the event, place self standing banners and put water bottles and glass/plastic cups, papers and pens for participants on the tables. Provide on-site technical and computer assistance at the event. Bidders shall include the cost per item per half and full meeting day and foresee an on-call technician.

Please note that, if needed, interpretation related services (interpreters and interpretation equipment) will be provided by a separate service provider. They are therefore excluded from the scope of this Contract.

#### c. Catering (Appendix 3)

- **Coffee breaks**, including coffee, tea and refreshments can be organised on site at the premises where the event takes place, e.g at a hotel/conference center or at the premises of a partner institution. Bidders shall indicate the cost per person per coffee break.
- Meals: Lunch and dinners (with water/soft drink and coffee/tea):

<u>Lunches</u> may be organised on site or off premises in restaurants within walking distance of the meeting venue.

<u>Dinners</u> may be organised on site or off premises in restaurants within reasonable walking or transport distance of the meeting venue.

Services for receptions, lunches and dinners: Bidders shall indicate the handling fees to the Council
of Europe for the reservation, selection, organisation and supervision of the requested services. Prices
indicated in the offers shall be applicable whenever the catering services are organised (on site or off
premises), throughout Romania.

The selected Provider shall ensure that health and safety and hygiene standards required by national legislation are strictly followed.

#### d. Reimbursement of travel expenses to participants (Appendix 4)

This service consists exclusively in the handling of cash, as an intermediary between the Council and the participants. Upon request, the Service Provider will be responsible for reimbursing travel expenses incurred by participants travelling in the country by personal car, bus, boat or train.

The tenderers are invited to indicate in their financal offer a handling fee for these services.

The amount of travel expenses to be reimbursed shall correspond to the real costs indicated in the supporting documents to be submitted by the Provider, and accepted by the Council, in accordance with the instructions indicated in the Order Form.

When these services are requested, the Service Provider shall submit to the Council a signed expense form, countersigned by the participants who were paid/reimbursed expenses, specifying for each person the expenses

incurred and reimbursed (e.g. travel costs to and from the place where the event/activity took place). For the travel expenses, the expense form shall be accompanied by the corresponding invoices and, where applicable, further proof of actual expenditure of the expenses reimbursed (e.g. travel tickets issued to or submitted by the participants).

## 2. Printing and visibility services, health protection material against COVID-19 (Appendix 5)

Printing and visibility materials: Bidders shall indicate the cost of photocopies per page for A4 paper format, for black and white and full colour copies. Bidder shall also indicate costs for plastic comb binding of printed material (for up to 50,100, 200 pages).
 Visibility items (A4 format folders multicolor cover page with the name of the project, and badges, tables tags, name tags, notepads, pens, bags, usb keys, termos bottle, t-shirts, tote bags, backpacks etc.) shall be provided upon request and comply with all relevant Council of Europe rules<sup>1</sup>. Install rollup banners and other visibility elements/materials inside and outside of the conference room, no later than one hour before the event. Distribute and assemble visibility items provided by the Council among participants and contributors.

The tenderers are invited to indicate in their financal offer a handling fee for these services.

Sanitation and Health protection material against COVID-19: Prevention and protection material againts COVID-19 will (antigen tests, hand sanitizer (500ml bottles available for participants during the whole duration of the training at the entrance of all the rooms at a rate of 50ml/person/day), FFP2 masks (1 mask/person/half-day) etc.) shall be provided upon request.

The tenderers are invited to indicate in their financal offer a handling fee for these services.

#### 3. Other services

The Council may order the following service:

• Provision of official National Authority for Qualifications certification of professional competences

Upon request, the Service Provider will be responsible for the provision of certification of professional competences.

The tenderers are invited to indicate in their financal offer a handling fee for Romanian National Authority for Qualifications (*Autoritatea Natională pentru Certificări*) certified examination and accreditation.

#### 4. Quality requirements, cancellation policy and security requirements

The selected Service Providers must ensure, inter alia, that:

- The organisation of the event is done to a professional standard;
- There is adequate presence of the organising company at the event to oversee implementation where this is requested by the Council;
- Any specific instructions given by the Council whenever this is the case are followed.

The Council is working with tight deadlines for the organisation of the events under the Project. The number of participants varies rapidly and could change 48 hours before an event. Flexibility in cancellation policy of the Service Providers is preferable.

#### 5. Security Requirements

With respect to services to be provided under Section B. above, the Provider shall be responsible for compliance with the following security standards when providing accommodation/event site.

All premises, wherever located, where the Council organizes events and/or accommodation, must comply with the following basic requirements, unless otherwise specified by the Council of Europe:

- Security staff on regular duty;
- A CCTV system shall cover public areas of the premises (e.g. hotel);
- A functioning fire alarm system;
- At least one fire evacuation exit from the premises (e.g. hotel) in addition to the main staircase;
- Clearly marked fire evacuation routes;

<sup>&</sup>lt;sup>1</sup> <u>http://www.coe.int/02/Logo/CoE-Charte-graphique-V2-2014-EN.pdf</u>; more information and tools can be found at <u>http://www.coe.int/en/web/about-us/visual-identity</u>.

- Smoke detectors installed in all premises (e.g. hotel) and conference rooms;
- Fire extinguishers placed on all floors of the premises (e.g. hotel) and in public areas near conference rooms.

If an event is organised in a separate place than the accommodation, the above standards should also apply to that specific event site.

# C. FEES

Tenderers are invited to indicate their unit fees, by completing the table of fees, as attached in Section A of the Act of Engagement. These fees are final and not subject to review.

The Council will indicate on each Order Form (see Section D below) the number and the total price of units ordered.

## Specific contractual conditions

## 1. Penalities

The penalties are set at 5% and will be applied to the total amount indicated in the Order Form, if:

- The Provider fails to comply with the dates or deadlines for the delivery of the goods and/or performance of the services specified in the Order Form.
- The Provider shall notify the Council of Europe, in writing, of any potential or actual delayed delivery, of the reasons for the delay and the actions taken by provider to overcome or minimise the delay. The Provider must send a notification within maximum three (3) days from the event causing the delay; the Council of Europe and the provider may agree to adjust the delivery date accordingly.
- The quality and specification of goods should match 100% with the sample approved. The Council of Europe reserves the right to ask for the replacement of any the defective product or products to be redone as agreed.
- The Provider does not respect the terms of the contract regarding the organisation of the event as
  planned. To determine the quality of the services signed in the Contract for the organisation of events
  and/or training, the participants and the national support team will fill out a questionnaire to rate the
  quality of the event.

## 2. Inflation

In case of inflation in the Country of the Provider (and only if the price of the service expected from the Provider is directly impacted by such inflation), the Provider will have the possibility to update his fees up to a maximum of 5%, each year, on the anniversary date of the signature of the Framework Contract by both parties.

# D. HOW WILL THIS FRAMEWORK CONTRACT WORK? (ORDERING PROCEDURE)

Once this consultation and the subsequent selection are completed, you will be informed accordingly. Deliverables will then be carried out on the basis of Order Forms submitted by the Council to the selected Service Provider(s), by post or electronically, on **an as needed basis** (there is therefore no obligation to order on the part of the Council).

Each time an Order Form is sent, the selected Provider undertakes to take all the necessary measures to send it **signed** to the Council within 3 (three) working days after its reception.

#### Ranking

Orders will be addressed in priority to the first Provider on the ranking list of the tender. If this Provider is unable to take the Order or if no reply is given on his behalf within the deadline, the Council may call on the second Provider on the ranking list of the tender, and so on down the list.

#### **Providers subject to VAT**

The Provider, **if subject to VAT**, shall also send, together with each signed Form, a quote<sup>2</sup> (Pro Forma invoice) in line with the indications specified on each Order Form, and including:

- the Service Provider's name and address;
- its VAT number;
- the full list of services;
- the fee per type of deliverables (in the currency indicated on the Act of Engagement, tax exclusive);
- the total amount per type of deliverables (in the currency indicated on the Act of Engagement, tax exclusive);

<sup>&</sup>lt;sup>2</sup> It must strictly respect the fees indicated in Section A of the Act of Engagement as recorded by the Council of Europe. In case of non-compliance with the fees as indicated in the Act of Engagement, the Council of Europe reserves the right to terminate the Contract with the Service Provider, in all or in part.

- the total amount (in the currency indicated on the Act of Engagement), tax exclusive, the applicable VAT rate, the amount of VAT and the amount VAT inclusive .

#### Signature of orders

An Order Form is considered to be legally binding when the Order, signed by the Service Provider, is approved by the Council, by displaying a Council's Purchase Order number on the Order, as well as by signing and stamping the Order concerned. Copy of each approved Order Form shall be sent to the Provider, to the extent possible on the day of its signature.

# E. ASSESSMENT

*Exclusion criteria* (by signing the Act of Engagement, you declare on your honour not being in any of the below situations)<sup>3</sup>

Tenderers shall be excluded from participating in the tender procedure if they:

- have been sentenced by final judgment on one or more of the following charges: participation in a criminal organisation, corruption, fraud, money laundering, terrorist financing, terrorist offences or offences linked to terrorist activities, child labour or trafficking in human beings;
- are in a situation of bankruptcy, liquidation, termination of activity, insolvency or arrangement with creditors or any like situation arising from a procedure of the same kind, or are subject to a procedure of the same kind;
- have received a judgment with res judicata force, finding an offence that affects their professional integrity or serious professional misconduct;
- do not comply with their obligations as regards payment of social security contributions, taxes and dues, according to the statutory provisions of their country of incorporation, establishment or residence;
- are an entity created to circumvent tax, social or other legal obligations (empty shell company), have ever created or are in the process of creation of such an entity;
- have been involved in mismanagement of the Council of Europe funds or public funds;
- are or appear to be in a situation of conflict of interest;
- are retired Council of Europe staff members or are staff members having benefitted from an early departure scheme;
- are or if their owner(s) or executive officer(s), in the case of legal persons, are included in the lists of
  persons or entities subject to restrictive measures applied by the European Union (available at
  www.sanctionsmap.eu).

#### Eligibility criteria

Tenderers shall demonstrate that they fulfil the following criteria (to be assessed on the basis of all supporting documents listed in Section F):

- Being a registered company specialised in the field of event management and organization;
- Five years of similar experience in providing services to national public entities and/or international bodies/clients;
- Proven track record of having concluded and completed at least two contracts concerning similar services with a minimum value of 30,000 EUR (each contract) from 1 January 2018 to today;
- That the Tenderer is in a state of liquidity (the ratio of Average Current assets / Current liabilities from 2019 2022 must be equal or greater than 1).

#### Award criteria

- Criterion 1: **Quality** : capacity to meet the technical (see point 1 to 3 under Section B of the Terms of Reference) cancellation policy and quality requirements (see point 4 under Section B of the Terms of Reference) under this Contract (60%)
- Criterion 2: **Financial offer**: the cost of individual services and the overall handling fee/commission (40%)

#### Multiple tendering is not authorised.

<sup>&</sup>lt;sup>3</sup> The Council of Europe reserves the right to ask tenderers, at a later stage, to supply the following supporting documents:

<sup>-</sup> An extract from the record of convictions or failing that en equivalent document issued by the competent judicial or administrative authority of the country of incorporation, indicating that the first three and sixth requirements listed above under "exclusion criteria" are met;

<sup>-</sup> A certificate issued by the competent authority of the country of incorporation indicating that the fourth requirement is met;

<sup>-</sup> For legal persons, an extract from the companies register or other official document proving ownership and control of the Tenderer;

<sup>-</sup> For natural persons (including owners and executive officers of legal persons), a scanned copy of a valid photographic proof of identity (e.g. passport).

# F. DOCUMENTS TO BE PROVIDED

- > One completed and signed copy of the Act of Engagement including its five Appendices;<sup>4</sup>
- Registration documents of the legal person;
- Copy of the audited financial statements of the company, or any equivalent document, for the past three years (profit and loss account);
- A valid copy of accreditation / certification authority (Autoritatea Națională pentru Certificări);
- Relevant and/or similar experience:
  - Record of 5 years of experience in providing similar services to public entities in the country and international clients (international organisations or European Institutions, embassies, international companies etc.);
  - Proof that the tenderer has concluded and completed at least **two (2) contracts in similar services** with a budget of at least 30,000.00 € (each contract) from 1 January 2018 to today.
- > A separate document, indicating:
  - Company name, address, area(s) of activity and number of employees;
  - Details of the contact person or official representative in Romania;
  - Referees accompanied by contact details;
  - Description in which the tenderer demonstrates how he meets the requirements as set out above (see point 1 to 5 under Section B. of the Terms of Reference)
  - How the company intends to control the quality of the services delivered.

All documents shall be submitted in English, failure to do so will result in the exclusion of the tender. If any of the documents listed above are missing, the Council of Europe reserves the right to reject the tender.

The Council reserves the right to reject a tender if the scanned documents <u>are of such a quality that</u> the documents cannot be read once printed.

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<sup>&</sup>lt;sup>4</sup> The Act of Engagement and appendices must be completed, signed and scanned in its entirety (i.e. including all the pages). The scanned Act of Engagement may be sent page by page (attached to a single email) or as a compiled document, although a compiled document would be preferred. For all scanned documents, .pdf files are preferred.

# PART II – TENDER RULES

**CALL FOR TENDERS** 

### FOR THE PROVISION OF EVENT MANAGEMENT SERVICES IN ROMANIA

2023/AO/32

# ARTICLE 1 – IDENTIFICATION OF THE CONTRACTING AUTHORITY

1.1 Name and address COUNCIL OF EUROPE

Directorate General of Democracy and Dignity Directorate of Anti-Discrimination Roma and Travellers Team

#### 1.2 Background

The activities of the Organisation are governed by its Statute. These activities concern the promotion of human rights, democracy and the rule of law. The Organisation has its seat in Strasbourg and has set up external offices in about 20 member and nonmember states (in Ankara, Baku, Belgrade, Brussels, Bucharest, Chisinau, Erevan, Geneva, Kyiv, Lisbon, Paris, Podgorica, Pristina, Rabat, Sarajevo, Skopje, Tbilisi, Tirana, Tunis, Warsaw, Venice and Vienna).

Council of Europe procurements are governed by the Financial Regulations of the Organisation and by Rule 1395 of 20 June 2019 on the procurement procedures of the Council of Europe.

The Organisation enjoys privileges and immunities provided for in the General Agreement on Privileges and Immunities of the Council of Europe, and its Protocols, and the Special Agreement relating to the Seat of the Council of Europe.<sup>5</sup>

Further details on the project are provided in the Terms of Reference.

#### **ARTICLE 2 – VALIDITY OF THE TENDERS**

Tenders are valid for 120 calendar days as from the closing date for their submission.

#### **ARTICLE 3 – DURATION OF THE CONTRACT**

The duration of the framework contract is set out in Article 2 of the Legal Conditions in the Act of Engagement.

#### ARTICLE 4 – CHANGE, ALTERATION AND MODIFICATION OF THE TENDER FILE

Any change in the format, or any alteration or modification of the original tender will cause the immediate rejection of the tender concerned.

#### **ARTICLE 5 – CONTENT OF THE TENDER FILE**

The tender file is composed of:

- Technical specifications/Terms of reference and its Appendices;
- Tender rules;
- An Act of Engagement, including the Legal Conditions of the contract.

#### **ARTICLE 6 – LEGAL FORM OF TENDERERS**

The tenderer must be a legal person or consortia of legal and/or natural persons.

#### **ARTICLE 7 – SUPPLEMENTARY INFORMATION**

General information can be found on the website of the Council of Europe: <a href="http://www.coe.int">http://www.coe.int</a>

Other questions regarding this specific tendering procedure shall be sent at the latest by **one week before the deadline for submissions of tenders**, in English, and shall be exclusively sent to the following address: romact@coe.int.

This address is to be used for questions only; for modalities of tendering, please refer to the below Article.

#### **ARTICLE 8 – MODALITIES OF THE TENDERING**

Tenders must be sent to the Council of Europe electronically.

**Electronic copies** shall be sent <u>only</u> to <u>cdm@coe.int</u> with reference no. <u>2023/AO/32</u> in the subject field. Tenders submitted to another e-mail account will be excluded from the procedure.

#### **ARTICLE 9 – DEADLINE FOR SUBMISSION OF TENDERS**

The deadline for the submission of tenders is 18 May 2023 by 23:59 CET.

#### **ARTICLE 10 – ASSESSMENT OF TENDERS**

Tenders shall be assessed in accordance with Rule 1395 of 20 June 2019 on the procurement procedures of the Council of Europe. Assessment shall be based upon the criteria as detailed in the Terms of Reference.

#### **ARTICLE 11 – NEGOTIATIONS**

The Council reserves the right to hold negotiations with the bidders in accordance with Article 20 of Rule 1395.

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<sup>&</sup>lt;sup>5</sup> Available on the website of the Council of Europe Treaty Office: www.conventions.coe.int

# FINAL CHECK LIST

# 1) BEFORE SENDING YOUR TENDER, CHECK THAT IT INCLUDES:

- > A completed and signed copy of the Act of Engagement including its five Appendices<sup>6</sup>;
- Registration documents of the legal person;
- Copy of the **audited financial statements** of the company, or any equivalent document, for the **past three years** (profit and loss account);
- A valid copy of certification authority (Autoritatea Națională pentru Certificări);
- Relevant and/or similar experience:
  - Record of 5 years of experience in providing similar services to public entities in the country and international clients (international or European Institutions, embassies, international companies etc.);
  - Proof that the tenderer has concluded and completed at least two (2) contracts in similar services with a budget of at least 30.000.00 € (each contract) from 1 January 2018 to today.
- > A separate document, indicating:
  - Company name, address, area(s) of activity and number of employees;
  - Details of the contact person or official representative in Romania;
  - Referees accompanied by contact details;
  - Description in which the tenderer demonstrates how he meets the requirements as set out above (see point 1 to 5 above under Section B. of the Terms of Reference)
  - How the company intends to control the quality of the services delivered.

# 2) HOW TO SEND TENDERS?

Tenders must be sent to the Council of Europe **electronically.** 

Electronic copies shall be sent <u>only</u> to <u>cdm@coe.int</u> with reference no. <u>2023/AO/32</u> in the subject field. Tenders submitted to another e-mail account will be excluded from the procedure.

The deadline for the submission of tenders is 18 May 2023 by 23:59 CET.

<sup>&</sup>lt;sup>6</sup> The Act of Engagement and Appendixes must be completed, signed and scanned in its entirety (i.e. including all the pages). The scanned Act of Engagement may be sent page by page (attached to a single email) or as a compiled document, although a compiled document would be preferred. For all scanned documents, .pdf files are preferred.